

C H A P T E R V I I I

DEVELOPMENT STRATEGY AND PLAN FOR IMPLEMENTATION

INTRODUCTION

The primary purpose of this chapter is to outline an economic development strategy, which will effectively guide and coordinate established economic development goals and objectives in an effort to improve the overall economy within the CAAG District. The previous chapter outlined the economic potentials and constraints that presently influence development initiatives throughout the CAAG District. This particular chapter incorporates these previously identified economic development potentials and constraints, and also incorporates the needs of individuals, development organizations, and governmental jurisdictions located throughout Gila and Pinal Counties in order to effectively implement sound economic development goals and objectives which are truly representative of the entire CAAG District. The compilation of District wide development goals and objectives are also based upon economic development trends that are expected to occur throughout the District.

The successful implementation of the District's economic development strategy will result in the creation of local and regional employment opportunities; an increase in the overall standard of living; continued economic diversification; the stabilization or expansion of the local tax base; and will also result in a higher level of economic cooperation and coordination among the District's residents, economic development groups and organizations, governmental entities, and various governmental agencies which are also concerned with economic development issues.

ECONOMIC TRENDS WITHIN THE DISTRICT

Over the past several decades, the economic trends throughout Gila and Pinal Counties were not reliably conducive to the fostering and sustainment of activities, which promoted local and regional economic diversification necessary for strengthening the overall economic base of the economy. Many communities throughout Gila and Pinal Counties heavily relied upon cyclical, natural resource industries such as mining and agriculture. There was a minimal investment interest in rural areas by various governmental agencies, and the CAAG District as a whole placed little emphasis upon economic development training and planning, and maintained a lack of economic development initiatives which would have allowed for the promotion of economic growth at both the local and regional levels.

Recent economic development trends, which have occurred throughout the CAAG District, are considered more favorable than past initiatives. There has been an increasing awareness of economic development issues at both the community and regional levels, as more communities have begun to place a stronger emphasis upon economic development diversification. Such awareness has been stimulated by the formation of economic development groups and networks, recent state and federal initiatives directed at improving rural economies, and the increased industrial and business attraction policies presently being implemented by many of the District's economic development organizations. At the state level, the Arizona Department of Commerce has also been influential in enhancing economic development incentives through the designation of Gila and Pinal Counties as official Enterprise Zones, and through the implementation of the REDI (Rural Economic Development

Initiative) Program, which offers a number of economic development services to accredited communities.

With the exception of several communities, which are confronted by economic uncertainty, the overall economic outlook for the majority of communities within the CAAG District is considered to be favorable. Within Gila County, the Town of Payson is experiencing a substantial period of population growth, which is expected to generate an increasingly stable economic base for the northern region of the county. This is a trend that is expected to continue over the next ten to fifteen years.

During the 1980's, the economies of southern Gila County were predominantly dependant upon area mining activities. This dependence upon the mining sector resulted in serious regional economic decline when the copper industry began to downsize in the early 1990's. The industrial restructuring or downsizing process by the area mining companies resulted in massive employment reductions and substantial population losses as many people migrated out of the region in search of alternative employment opportunities. Recent economic development efforts throughout southern Gila County are expected to further diversify the area's economy, which will ultimately create additional employment opportunities and strengthen future economic development activities. Although mining still maintains a major presence in the region, existing employment levels within this particular sector are subject to fluctuations, and the vitality of the industry over a long-term duration cannot be permanently guaranteed.

The communities of Hayden and Winkelman also experienced serious population losses and economic decline over the decade of the 1990's due to the mining restructuring process, and have not been able to adequately recuperate from the overall economic hardships. Traditionally, communities that are primarily dependent upon this particular industry typically provide limited housing and additional services to accommodate the local mining industry's labor force, and are lacking well-structured economies, which offer an array of various alternative employment opportunities and services. Within the communities of Hayden and Winkelman, there is an immediate need to initiate a policy of diversifying the local economies by attracting residential, industrial, and commercial activities into the region. Both communities also have serious problems associated with the condition of the local housing stock, and in 1993, the Town of Winkelman experienced several days of severe flooding resulting in the complete destruction of one third of the Town's privately owned housing stock. The economic outlook for the Towns of Hayden and Winkelman primarily depends upon how effective the local communities will be in terms of diversifying the overall economic base of their respective communities, by encouraging economic activities, which are not dependent upon the mining industry.

Within Pinal County, the City of Casa Grande continues to increase in overall population. Due to an aggressive economic development business attraction program and its geographical situation upon centralized transportation routes, the City of Casa Grande has been able to successfully market itself, and is expected to provide the majority of the county's manufacturing, wholesale, and retail trade employment opportunities throughout the decade of the 1990's. As previously stated, the City of Casa Grande contains a municipal airport, and several industrial park locations to accommodate commercial and industrial activity. Residential development within the City of Casa Grande is also expected to increase with the attraction of additional employment opportunities. The economic outlook for the City of Casa Grande in the majority of industrial sectors is expected to remain favorable throughout the decade.

Aside from the City of Casa Grande, within central Pinal County the Cities of Coolidge and Eloy are also affiliated with what is commonly referred to as the Greater Casa Grande Valley region. As discussed in Chapter III, the Greater Casa Grande Economic Development Foundation is an organization, which compositely represents the Cities of Casa Grande, Coolidge, and Eloy in matters relating to the attraction of various forms of commercial and industrial activities into the region. Recent economic development efforts within the region have been extremely positive, as many out of state companies have began to inquire about possible relocation to the region. The City of Eloy is geographically situated upon Interstate Highway 10, and contains available lands for industrial development. The City of Eloy also contains a municipal airport, direct access to railways and the interstate highway system, and also contains a 267-acre industrial park. The City of Coolidge is presently in need of funding for the development of utility infrastructure to lands, which have been delineated specifically for industrial usage. Such an investment within the community would be extremely advantageous for the support of industrial activities and the overall enhancement of employment opportunities. The Cities of Coolidge and Eloy were traditionally dependent upon agriculture for their general economic support. However, since the early 1990's, there has been an increase in the amount of people employed within the construction and manufacturing sectors. This particular employment trend within the Cities of Coolidge and Eloy is anticipated to continue through the end of the decade.

The newly incorporated western Pinal County community of Maricopa is experiencing phenomenal growth. In the year 2000, the U.S. Census Bureau estimated the population of the Maricopa area to be 1,040. The City has grown to an estimated population of 33,923. Along with this growth, major retail has developed providing employment within this sector. Much of the land that had been utilized for agriculture has been re-developed into housing, though there is still an agricultural presence in the area. Additionally, a company that produces bio-diesel has constructed a facility nearby.

The majority of governmental employment opportunities within Pinal County are contained within the Town of Florence, which functions as the Pinal County seat. Many county administrative offices are located in the Town of Florence, as well as several state and federal agencies. The largest governmental employer within the Town is the Arizona Department of Corrections, which operates one of the larger maximum-security prisons located in the State of Arizona. The Arizona Department of Corrections has discussed the possibility of expansion at the Florence prison site, which would result in additional employment opportunities in the town. The Town of Florence is expected to remain a community with an economy primarily based upon county, state, and federal activity.

The economic outlook for the eastern Pinal County mining communities of Kearny, Mammoth, and Superior is very similar to the communities of Hayden and Winkelman, which are located within Gila County. Over the decade of the 1990's, each of these particular communities lost population as a result of employment reductions in the mining industry. Although recent population estimates indicate that these communities will stabilize in terms of overall population, it is necessary for each community to strengthen their respective economies by diversifying the local economic base through industrial and commercial attraction, and by strengthening existing businesses to ensure further community success. The economic outlook for these communities indicates that mining will still remain as a viable form of employment. However, more of an emphasis has been focused upon attracting services, which enhance the overall quality of life, and additional non-mining related industries, which provide quality employment opportunities for local residents.

The City of Apache Junction increased from a total population of 18,092 people in 1990, to a total population of 31,814 people in 2000. This represents a total increase in population of approximately 75.8 percent over the decade of the 1990's. The City of Apache Junction's growth can be attributed to activities directly related to regional tourism, and an increasing number of retirement-aged individuals who have relocated into the community, or reside within the community on a seasonal basis. Due to the fact that the City of Apache Junction is located at the beginning of the famous Apache Trail, and functions as a transitional point in between Metropolitan Phoenix and the recreational areas of Tonto National Forest, the community is expected to maintain increasing levels of tourist-related activities, which will tremendously benefit the local economic base. Aside from local tourism, the local economy has also experienced a high amount of growth in construction and retail trade activities. The economic outlook for the City of Apache Junction is expected to remain favorable over the decade, with increased activity expected in construction, services, and retail trade. The manufacturing sector of the local economy is also expected to experience significant increases in the future.

Recent trends in the CAAG economy suggest that an increasing number of employment opportunities will be created in the construction; manufacturing; wholesale and retail trade; and service sectors of the overall economy. Agricultural and mining employment opportunities are not expected to remain stable, and the governmental sector will contain moderate increases. Regional economic development organizations promoting industrial attraction and retention activities will continue to foster and sustain industrial employment opportunities in the future. In addition, tourism-related activity is expected to increase and play a more important role in the economies of Gila and Pinal Counties throughout the decade.

GOALS AND OBJECTIVES

The strategic planning process within the CAAG District identifies the potentials and constraints facing the local and regional economies, and assesses individual, organizational, and governmental needs in an effort to successfully implement a District wide economic development planning strategy which will enhance the overall economy. After an in-depth analysis of the CAAG District's economy, a development strategy ensuring future growth and prosperity was formulated for Gila and Pinal Counties, which outlines specific goals and objectives for selected economic components pertaining to industrial development; financing; transportation; education; planning; public services and facilities; tourism and recreation; and agriculture and water resources.

Input for the development strategy was derived from the CAAG Comprehensive Economic Development Strategy Steering Committee, local citizenry response, and advisory input from various professionals throughout the District. Within each category, a stated economic development goal has been established in an effort to guide the development and implementation of the desired overall strategy for the CAAG District; and a series of objectives have been listed as required measures necessary to accomplish the established economic development goal for each sector within the comprehensive development strategy.

PRIORITY DEVELOPMENT PROJECTS IN THE DISTRICT

As part of the comprehensive development strategy, and plan for implementation, the CAAG has identified selected economic development projects which are primarily based upon the development

needs of each individual community within Gila and Pinal Counties, as well as needs generated from the nonincorporated regions of each respective county. The tables included at the back of the chapter provide a comprehensive list of project needs for each governmental entity; the cost estimate for each project; the specific priority status indicated for each project; and the potential funding sources necessary to complete the identified projects.

The District priority projects have been prioritized as being urgent, intermediate, or long range. Those particular projects that have been identified as urgent are high priority projects that are of immediate need to the community. Intermediate projects are community needs, which should be completed over a two to three year period; whereas long-range projects have been scheduled for completion over a period of four years or longer. Each project within this document was submitted by a selected representative, or elected official from each particular governmental entity within the CAAG District, and reflects the immediate economic development needs of local residents and the governmental entity, which will economically benefit from the project.

The District priority projects listed at the back of this chapter are categorized by governmental entity, and are justified by their expected contribution to strengthening, or contributing to the overall advancement of the economy at the local or regional level. Such projects are in conformance with the stated economic development goals and objectives, which are also stated at the end of this chapter. It should be noted that in many cases communities have generated needs lists, but were unable to appropriately identify the total cost of the project due to a lack of professional staff members to prepare cost estimates. However, such an inability to immediately identify costs or funding sources on behalf of the community has not deterred the Central Arizona Association of Governments from including these needs within the Comprehensive Economic Development Strategy planning document.

Many projects within communities that have been identified as being urgent, but have not professionally identified associated project costs, have been listed within the CEDS planning document as intermediate priorities. Staff from the Central Arizona Association of Governments will assist such communities in an effort to bring immediate project needs into full application status, as promulgated by the Economic Development Administration.

DEVELOPMENT STRATEGY

The Comprehensive Economic Development Strategy is a multifaceted approach designed to strengthen the District's economy by working toward the advancement of established economic development goals as set forth within this document. The Central Arizona Association of Governments is committed to the advancement of an overall economic development work program which will result in higher paying, quality employment opportunities; a diversified economy at the local and regional levels; an increase in the overall standard of living; an expanded local tax base; a strengthening of economic development awareness; and the development of a higher degree of cooperation and coordination among the District's citizens, economic development groups and organizations, governmental entities, and various governmental agencies for the primary purpose of strengthening the economy within the CAAG District.

As part of the Comprehensive Economic Development Strategy, the Central Arizona Association of Governments will maintain a supportive and technical role in an effort to improve the overall economy throughout Gila and Pinal Counties at both the local and regional levels. The CAAG development program will entail a number of professional and technical services that will be made

available to the District, and will be responsible for ensuring the successful implementation of the overall development strategy. In assisting the CAAG District with the successful implementation of the comprehensive economic development strategy identified within this document, the CAAG economic development work program will include the following:

- Assist governmental entities in project development.
- Function as a liaison between District governmental entities, and various state and federal agencies.
- Assist governmental entities in the compilation of grants and the identification of other available funding sources.
- Enhance district wide financing needs by establishing networks with local financial institutions.
- To assist with attraction, retention, and expansion activities for regional business and industry.
- Encourage and support local economic development efforts, and organizations, which deal with economic development activities.
- Assist with enhancing regional tourism activities.
- Identify and assist communities by acting as a district clearing house for various grant monies.
- Promote regional economic development efforts.
- Support multi-jurisdictional economic development efforts.
- Support local educational, social services, cultural, multicultural, and job training groups and programs.
- Support groups and organizations affiliated with enhancing job skills development, and ongoing job training skills.
- Assist communities in the development of local economic development plans, comprehensive community general plans, and capital improvement plans.
- Assist small business efforts throughout the District.
- Assist the local citizenry, and business, industrial, and governmental organizations in understanding local development planning processes and procedures.
- Assist local communities in the identification of minimal cost effective planning and economic development resources.
- Work toward the creation of a District wide economic development database in an effort to provide information to area sources.

ECONOMIC DEVELOPMENT DISTRICT GOALS AND OBJECTIVES

INDUSTRIAL DEVELOPMENT

GOAL:

IMPROVE, EXPAND, AND DIVERSIFY THE EXISTING INDUSTRIAL BASE WITHIN THE DISTRICT

OBJECTIVES:

- To vertically integrate raw materials and industries.
- To aggressively support the retention and expansion of existing businesses.
- Coordinate District wide marketing efforts to recruit business and industry within the region.
- To identify feasible and desirable target industries.
- To encourage the completion of fully improved industrial parks and buildings within the District.
- To develop quality infrastructure in an effort to attract new business and industry into the District.
- To encourage small business development centers to serve the District.

FINANCING

GOAL:

EXPAND EMPLOYMENT OPPORTUNITIES AND ECONOMIC DEVELOPMENT WITHIN THE DISTRICT BY IDENTIFYING AND CAPITALIZING UPON APPROPRIATE FINANCING SOURCES

OBJECTIVES:

- To assist companies in accessing private funding sources for relocation and expansion within the District.
- To assist individual communities in assembling loan applications for local projects which enhance local economic development.
- To assist communities in accessing the appropriate public and private programs which provide loans for community economic development projects.
- To assist in evaluating loan institutions in the cost effectiveness and profitability of administering rural loans.
- To establish a workable revolving loan program within the District.

TRANSPORTATION

GOAL:

DEVELOPMENT OF MULTI-MODAL TRANSPORTATION SYSTEMS TO SERVE INDUSTRY AND THE PUBLIC

OBJECTIVES:

- Maintain and improve current transportation facilities and corridors throughout the District.
- Development of a major regional airport.
- Development of a regional public transit system.
- Support the enhancement of passenger and commercial rail service and facilities throughout the District.
- Development of a District wide courier air service.
- Develop and improve the services and facilities of the District's rural airport system.
- Communicate the District's transportation needs identified as part of the CEDS process to the Arizona Department of Transportation.

EDUCATION

GOAL:

ENHANCE EDUCATIONAL AND TRAINING OPPORTUNITIES, AND IMPROVE THE QUALITY OF EDUCATION THROUGHOUT THE DISTRICT

OBJECTIVES:

- Obtain funding for the development of upper division college courses toward a four year degree program.
- To encourage the actual implementation of a four year degree program within the District.
- Encourage the development of government, business, public school, and parent partnerships throughout regional school districts.
- Integrate family and social service programs into the public school system.
- Expand the development of apprenticeship and vocational education programs.
- Develop and implement high school retention programs throughout individual school districts located within Gila and Pinal Counties.

PUBLIC FACILITIES AND SERVICES

GOAL:

MAINTAIN AND CONSTRUCT QUALITY INFRASTRUCTURE, AND PROVIDE PUBLIC SERVICES WHICH CONTRIBUTE TO THE ECONOMIC ADVANCEMENT OF THE DISTRICT

OBJECTIVES:

- To promote the maintenance, construction, and compliance of public wastewater treatment facilities throughout the District.
- To ensure the existence of adequate police, fire, and municipal office structures within communities.
- To encourage the development of community recreational facilities, public parks, and recreational programs.
- Encourage the maintenance and expansion of public utility systems throughout the District.
- Encourage adequate solid waste sites accessible to municipalities and the general public.
- To encourage the existence of adequate sewer, water, storm water drainage and flood control facilities throughout the District.
- Encourage the construction of community and senior citizen centers throughout the municipalities throughout the District.
- Encourage the construction and development of community libraries, and the expansion of affiliated library programs.
- To encourage the development or expansion of local hospitals, health care clinics, behavioral and mental health clinics, and additional social service agencies throughout the District.

AGRICULTURE AND WATER RESOURCES

GOAL:

ENHANCE ECONOMIC OPPORTUNITIES WITHIN THE AGRICULTURAL SECTOR, ENCOURAGE WATER CONSERVATION PROGRAMS, AND ENCOURAGE THE PROVISION OF ACCESSIBLE WATER RESOURCES FOR AGRICULTURAL, COMMERCIAL, INDUSTRIAL, AND DOMESTIC UTILIZATION.

OBJECTIVES:

- To encourage the construction and expansion of agricultural processing facilities within the District.
- Encourage the development of new technology in the agricultural sector, as well as new forms of agricultural ventures, which will economically enhance the industry.
- To encourage the development of district wide, agricultural marketing programs which effectively promote agricultural products to state, national, and international markets.
- Promote agricultural management programs, and establish a coordinated network between area farmers for the primary purpose of advancing the agricultural economy.
- To encourage water conservation programs and activities throughout the District.
- Encourage surface CAP water allocations to preserve existing groundwater supplies.
- To promote activities of the Arizona Department of Environmental Quality in an effort to bring public and private water systems into compliance with EPA safe drinking water standards.
- Encourage policies and advisory information provided by the Arizona Department of Water Resources, through cooperation with the District's Active Management Areas.
- Assist communities in obtaining alternative water sources, and encourage improved methods of water distribution throughout the District.

PLANNING

GOAL:

DEVELOP A PROACTIVE PLANNING PROCESS THROUGHOUT THE DISTRICT IN AN EFFORT TO ACHIEVE SUSTAINED INVESTMENT

OBJECTIVES:

- To encourage updating and maintaining comprehensive development plans and capital improvement plans at the local and county levels.
- Utilize public regulations to support job creation activities.
- To encourage the development of economic development planning at the local level.
- To provide for the policy implementation and incentives in an effort to encourage community development.
- Promote increased planning awareness and coordination between local communities and the individual counties.
- Provide information to local communities pertaining to the availability of funds for local planning and zoning initiatives.
- Encourage the development of a comprehensive plan to identify the potentials and constraints of the North American Free Trade Agreement within the District.

TOURISM AND RECREATION

GOAL:

PROMOTE AND EXPAND TOURISM AND RECREATIONAL ACTIVITIES AND OPPORTUNITIES WITHIN THE DISTRICT

OBJECTIVES:

- Encourage increased levels of cooperation between District Chambers of Commerce, visitor centers, and additional tourism groups and organizations in an effort to promote tourism within the District.
- Convey the tourism and recreation needs of the District to the appropriate state and federal agencies.
- Promote the construction of developed fishing and camping areas throughout the District.
- Promote nature-based tourism throughout the District.
- Encourage the creation of additional District recreational areas.
- Encourage the maintenance and construction of recreational facilities throughout the District.
- Encourage the development of a comprehensive plan on Tourism for both Gila and Pinal Counties, analyzing various components of tourism, and the economic impact that the industry has upon each county.
- Obtain support for regional tourism programs in an effort to generate increasing numbers of visitors into the District.
- Encourage marketing at the local and regional levels through advertisements, brochures, commercials, and other forms of media to attract visitors into the District.

ECONOMIC DEVELOPMENT DISTRICT PRIORITY PROJECTS

GILA COUNTY DISTRICT PRIORITY PROJECTS

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Enhancement of Economic Development Information Center	25,000	Urgent	In Process	State, Local
Construction of Houston Mesa Road (Bridge North to Whispering Pines)	8,000,000	Urgent	In Process	Federal, State, County
Construction of Canyon Domestic Water System	6,000,000	Urgent	In Process	Federal, State, County
Development of County Recreation System	75,000	Urgent	In Process	Federal, State, County
Paving and Realignment of Houston Mesa Road	3,000,000	Urgent	In Process	Federal, State, County
San Carlos Airport Improvements	350,000	Urgent	In Process	Federal, State, County
Construction of Sidewalk and Bikeway for County Park	125,000	Urgent	In Process	Federal, State, County
Upgrading of Facilities for Gila County Fairgrounds	500,000	Urgent	Completed	Federal, State, County

**CITY OF GLOBE
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
City Water Resource Study and System Improvements	3,000,000	Urgent	In Process	Federal, State, Local
U.S. 60 Industrial Park Development	502,500	Urgent	No Progress	Federal, State, Local
Infrastructure Development for Residential Housing Development	725,000	Urgent	In Process	Federal, State, Local
City Sewer System Improvements	172,000	Urgent	In Progress	Federal, State, Local
Construction of Copper Rim Road	1,300,000	Urgent	No Progress	Federal, State, County, Local
Development of Middle Income Housing	4,000,000	Urgent	In Process	Federal, State, Local
Extension of South Broad Street	1,000,000	Urgent	In Process	Federal, State, Local
Purchasing and Renovation of Existing Building for City Conference and Meeting Center	675,000	Intermediate	No Progress	Federal, State, Local
Road Construction and Improvements for Pinal Mountain Recreational Access Area	350,000	Intermediate	No Progress	Federal, State, County, Local
U.S. 70 Industrial Park Development	552,500	Intermediate	No Progress	Federal, State, Local
Transportation and Access Improvements for Beer Tree Road and Broad Street	Unknown	Intermediate	In Process	Federal, State, County, Local
The Development of a Greenbelt along Pinal Creek	Unknown	Intermediate	No Progress	Federal, State, Local
Expansion of Library and Educational Facility	Unknown	Intermediate	No Progress	Federal, State, Local

CITY OF GLOBE DISTRICT PRIORITY PROJECTS (Continued)

Construction of Downtown Parking Facilities	Unknown	Intermediate	No Progress	Federal, State, County, Local
Renovation of Haskins Bridge at Broad Street	Unknown	Intermediate	No Progress	Federal, State, Local
Replacement of Existing Community Water Lines	Unknown	Intermediate	In Process	Federal, State, Local
Construction of City Sidewalks and Installation of Street Lights	Unknown	Intermediate	In Process	Federal, State, Local
Construction of Exit from Bypass to Canyon Area	Unknown	Intermediate	No Progress	Federal, State, Local

**TOWN OF HAYDEN
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Construction and Renovation of Town Sidewalks in San Pedro Ave.	375,000	Intermediate	In Process	State, Local
Develop Hayden Master Plan	50,000 to 75,000	Intermediate	No Progress	Local
Upgrades to Lift Stations and Force Main to Town of Winkelman Wastewater Plant	250,000	Urgent	No Progress	Federal, State, County, Local
Water Loop Project fro Business District	150,000 to 160,000	Urgent	Completed	Federal, State, Local
Street Improvements	150,000 to 160,000	Urgent	In Process	Federal, State, Local
Street Improvements	150,000	Urgent	Completed	Federal, State, Local
Fire Truck	174,000	Urgent	Completed	Federal, State
Improvements to Los Pinitos Park	30,000	Urgent	Completed	Federal, State
Upgrade to Mountain View Cemetery/Purchase Land	200,000	Intermediate	No Progress	Local
Engineering Services for Wastewater Project & ADA doors for Senior Center	137,000	Urgent	In Process	Federal, State, Local
Rehabilitation of Homes	300,000	Urgent	In Process	Federal, State, Local

**TOWN OF MIAMI
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Town of Miami Sewer System Improvement	475,000	Urgent	In Process	Federal, State, Local
Reconstruction and Improvements of Sullivan and Connector Streets	400,000	Urgent	In Process	Federal, State, Local
Improvements to Rose Road	200,000	Urgent	In Process	Federal, State, Local
Rehabilitation and Renovation to the Historic Bridges and Town's Three Parks	500,000	Urgent	In Process	Federal, State, Local
Renovation and Modification to sidewalks to comply with ADA and other pedestrian safety needs	250,000	Urgent	In Process	Federal, State, Local
Sewer System Improvements for Capacity and Efficiency	3,000,000	Urgent	In Process	Federal, State, Local
Renovation of Town Pool Facilities	1,000,000	Intermediate	No Progress	Federal, State, Local
Demolition, Renovation, or Redevelopment of vacated residential and commercial properties	5,000,000	Intermediate	In Process	Federal, State, Local

**TOWN OF PAYSON
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Rumsey Park Aquifer Groundwater Recharge Project	5,676,257	Intermediate	In Process	State, Local
Acquisition of Rights to Surface Water Collected in the C. C. Cragin Reservoir	3,000,000	Urgent	In Process	Local
Airport Road Reconstruction, Phase 2 McLane Road to Payson Airport	895,000	Urgent	Completed	Federal, State, Local
Airport Road Reconstruction, Phase 3 Payson Airport to Sky Park Industrial Park	655,000	Urgent	Completed	Federal, State, Local
Airport Road Reconstruction, Phase 4 Sky Park Industrial Park to Vista Road	500,000	Urgent	In Process	Federal, State, Local
Tonto National Forest Groundwater Exploration and Development	8,000,000	Intermediate	In Process	Federal, State, Local
Main Street Improvements from Beeline to Green Valley Lake	2,500,000	Urgent	In Process	Federal, State, Local
Frontier Street Improvements from Colcord to McLane	750,000	Long Range	No Progress	Federal, State, Local
Build New Connector Road between Main Street and Aero Drive	750,000	- -	Completed	Local
Rebuild Floodway Area of the American Gulch to include Box Culvert in McLane	2,200,000	Long Range	No Progress	Federal, State, Local
Rebuild West Phoenix Street from McLane Road to Beeline	250,000	Long Range	No Progress	Federal, State, Local
Replace Water Lines in Frontier Street	250,000	Long Range	No Progress	Federal, State, Local
Rebuild McLane Road-Forest Drive to Airport	1,100,000	Intermediate	Complete	State, Local
Rebuild Bonita Street from Highway 87 to St. Philips	635,000	Intermediate	New Project	State, Local

TOWN OF PAYSON DISTRICT PRIORITY PROJECTS (Continued)

Fire Station #11 Rehab	560,000	Urgent	Completed	Local
Fire Station #13	1,200,000	Long Range	New Project	Local
FD-PD CAD/RMS	1,400,000	Urgent	Completed	Local
Neighborhood Wildland Fire Risk Assessment	30,000	Urgent	Completed	Local
FD Ladder Truck	174,000	Urgent	Completed	Local
New Fire Engine	450,000	Urgent	Completed	Local
New Brush Fire Truck	70,000	Urgent	Completed	Local
Regional Wildland Fire Risk Reduction (RPAP)	355,000	Urgent	Completed	Federal, State, Local
Airport Access Improvements (Northside)	1,000,000	Long Range	No Progress	Federal, State, Local
C. C. Cragin Pipeline Project	30,000,000	Urgent	In Process	Federal, State, Local
Phoenix Street (Highway 87 to Sycamore)	700,000	Intermediate	No Progress	State, Local
C. C. Cragin Recharge & Recovery Wells	5,000,000	Intermediate	In Process	Federal, State, Local
Regional Water Storage Reservoir and/or ASR	20,000,000	Long Range	No Progress	Federal, State, Local
McClane Road (Airport Road to Round Up Road)	950,000	Urgent	No Progress	State, Local

**TOWN OF STAR VALLEY
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Moonlight Drive Paving Program	700,000	Urgent	In Process	State, Local
Street Sign Replacement	25,000	Intermediate	Completed	Local
Elderly Residents Transportation Program	48,000	Intermediate	In Process	State, Local
Development of the Town General Plan	58,000	Intermediate	In Process	State, Local
New Town Hall	1,500,000	Urgent	In Process	Local
Water Resource Exploration and Transmission Engineering	50,000	Urgent	In Process	State, Local
CDBG Grants: Meals on Wheels & Emergency Housing Rehab	143,000	Intermediate	In Process	Federal, Local
2007 Double Chip Seal Program (Various Streets)	71,500	Urgent	Completed	Local
1000-Acre Town Land Grant	- -	Intermediate	In Process	Local
2008 Double Chip Seal	100,000	Urgent	In Process	Local
2008 Low Water Crossings	200,000	Urgent	In Process	Local
Water Company Purchase	500,000	Urgent	In Process	State

**TOWN OF WINKELMAN
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Annexation of BLM Land, For Residential, Commercial, and Industrial Development	5,000,000	Intermediate	New Project	Local
Development of A Regional Park with Recreational Facilities	450,000	Urgent	In Process	Federal, State, Local
Development of a Town Police Department	500,000	Long Range	New Project	Federal, State, Local
Purchasing of Heavy Equipment Vehicles for the Town	200,000	Intermediate	New Project	Local
Development of a Community Master Plan	80,000	Urgent	In Process	Federal, Local
Construction of a Community/Youth Center	200,000	Intermediate	New Project	Federal, State, Local
Paving of Various Local Streets Throughout Town	500,000	Intermediate	New Project	Federal, State, Local
Creation of New Businesses/Jobs	Unknown	Urgent	New Project	Federal, State, Local
Housing Rehabilitation	400,000	Urgent	In Process	Federal, State, County, Local
Renovation of Historical Buildings	500,000	Urgent	New Project	Federal, State, Local
Trees to be Planted at Town Park	4,000	Urgent	New Project	Federal, State, Local
Extending Town Hall Building	600,000	Long Range	New Project	Local
Museum	200,000	Long Range	New Project	Federal, State, Local
Upgrade Winkelman Wastewater Plant	300,000	Urgent	New Project	Federal, State, Local
Study Possibility of Annexing Dripping Springs Area	60,000	Intermediate	New Project	Local

TOWN OF WINKELMAN DISTRICT PRIORITY PROJECTS (Continued)

Job Training Center	Unknown	Long Range	New Project	Federal, State, Local
Renovation of Fire Station	100,000	Long Range	New Project	Federal, State, Local
New Security Fencing & Upgrades to Town Yard Facilities	100,000	Urgent	New Project	Local

**PINAL COUNTY
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Development of a Countywide Housing Plan	25,000	Urgent	Completed	Federal, State, Local
Shoulder Widening and Construction of a 2-lane highway (Maricopa-Casa Grande Highway) from the City of Casa Grande to the City of Maricopa	15,000,000	Urgent	Completed	Federal, Local
Pave/Construction of Park Link Drive from Interstate 10 to Owl Head Ranch Road	18,000,000	Urgent	In Process	State, Local
Kelvin Bridge Replacement	5,400,000	Urgent	In Process	Federal, State, Local
San Manuel Airport Improvements, Phase 2 (electrical, water, additional 10 hangers)	550,000	Urgent	In Process	State, Local
San Manuel Airport hanger construction	198,000	Urgent	Completed	Local
Pave/Construction of Florence-Kelvin Highway from Florence end of Pavement east to Riverside end of Pavement	20,000,000	Urgent	In Process	Federal, State, Local
Design/Construct Hog Wash Box Culvert	450,000	Urgent	In Process	Federal, State, Local
Widen 11-Mile Corner Road and Skousen Road to 5 Lanes from SR278 and SR87	12,300,000	Intermediate	New Project	Federal, State, Local
Establishing New Corridor on Elliot Road Alignment	8,000,000	Long Range	New Project	Federal, State, Local
Widening and Reconstruction of 11-Mile Corner Road (Phases 1 & 2) from Selma Highway to Arica Road	530,000	Urgent	Completed	Federal, Local

PINAL COUNTY DISTRICT PRIORITY PROJECTS (Continued)

Construction of new Pinal County Juvenile Detention Pod	15,000,000	Urgent	Completed	Federal, State, Local
Reconstruction of 1.8 miles of Biosphere Road from SR77 to Biosphere 2 Center	700,000	Urgent	Completed	State, Local
Reconstruction of 1.8 miles of Biosphere Road from SR77 to Biosphere 2 Center	700,000	Urgent	Completed	State, Local
Reconstruction of 1.25 miles of Houston Avenue from Ironwood Drive to Meridian Road alignment	720,000	Urgent	Completed	State, Local
Reconstruction of 1.5 miles of Ralston Road from McDavid Road to SR238	450,000	Urgent	Completed	State, Local
Establishing and constructing Meridian Road from Hunt Highway to Rittenhouse	1,800,000	Urgent	In Process	Federal, State, Local
Improving intersection at Hunt Highway and Ellsworth	500,000	Urgent	In Process	Federal, State, Local
Long Term Care Building Expansion	2,500,000	Intermediate	In Process	Local
Animal Care & Control Shelter Expansion	750,000	Urgent	Completed	Local
Purchase of 4 homes for domestic violence shelters	468,851	Urgent	Completed	State
Pinal Airpark Master Plan	170,000	Urgent	New Project	Federal, State, Local
Construction and reconstruction of 17 miles of Ironwood Drive/Gantzel Road from Apache Junction corporate limits to Hunt Highway	80,000,000	Urgent	In Process	Local
Establishing New Corridor on Skyline Drive from Quail Run Lane to State Route 79	4,200,000	Intermediate	New Project	Federal, State, Local

PINAL COUNTY DISTRICT PRIORITY PROJECTS (Continued)

Construction of new Pinal County Adult Detention Facility Pod	50,000,000	Urgent	In Process	Federal, State
Construction of 4 grade separated railroad crossings between City of Casa Grande and Maricopa	80,000,000	Intermediate	New Project	Federal, State, Local
Construction of E-W Connector Route between Ironwood Drive/Gantzel Road and Maricopa County boundary.	15,000,000	Urgent	In Process	Federal, State, Local
Schnepf Bridge Replacement over Queen Creek	3,000,000	Urgent	In Process	Federal, State, Local
Widening/Constructing to 6 lanes Maricopa-Casa Grande Highway to/from the Cities of Casa Grande and Maricopa	187,000,000	Intermediate	New Project	Local
Widening/Constructing to 6 lanes Thornton Road from I-8 to Maricopa-Casa Grande Highway	51,000,000	Intermediate	New Project	Local
Widening/Constructing to 6 lanes Val Vista Road from I-10 to Maricopa-Casa Grande Highway	61,000,000	Intermediate	New Project	Local
Widening/Constructing to 5 lanes Hunt Highway Phase I from Empire Blvd. to Thompson Road; Design Concept Report (DCR) Hunt Highway Corridor from Thompson Road to Town of Florence Limits	20,000,000	Intermediate	In Process	Local
Establishing New Highway Capacity Corridor from Williams Gateway Freeway to SR287	2,000,000,000	Intermediate	New Project	State, Local
1891 Pinal County Courthouse Repair	5,000,000	Urgent	In Process	Federal, State, Private
Colonia del Sol Infrastructure & Housing Improvements	3,000,000	Long Range	In Process	Federal, State
Public Health Mobile Clinic, Maricopa	297,367	Urgent	In Process	Local
Dudleyville Community Center	450,000	Urgent	In Process	Federal, State

PINAL COUNTY DISTRICT PRIORITY PROJECTS (Continued)

Visioning-ASU Long Range Planning	250,000	Urgent	In Process	Local
Comprehensive Plan Update	755,000	Urgent	In Process	State, Local
Open Space Plan (new)	190,000	Urgent	In Process	Local
Zoning Ordinance Re-write	100,000	Urgent	In Process	Local
Adoption of the 2006 international Building Codes (including the International Energy Conservation Code)	22,000	Intermediate	Complete	Local
On-site System Performance Program for Low and Fixed Income Households for System Compliance Evaluations/Inspections & System Repairs/Upgrades/Replacements to Meet ADEQ Requirements	30,000	Intermediate	New Project	Federal, State, Local
Empire Blvd. CIP- 2 Lane Roadway Improvement & Temporary Span Wire Signal between Ellsworth & Gary Road (Meridian Road)	550,000	Urgent	In Process	Federal, State, Local
Germann Road East CIP- 2.5 Lane Roadway Improvement, Between Ironwood/Gantzel & Kenworthy Road	1,500,000	Intermediate	In Process	Local
Santa Cruz Mapping & Mitigation	50,000,000	Urgent	New Project	Federal, State, Local
McClellan Mapping & Mitigation	5,000,000	Urgent	New Project	Federal, State, Local
Alert Gauge System	1,000,000	Urgent	In Process	Local
Pinal County Rural Roadway Safety Initiative	500,000	Urgent	New Project	Federal, State, Local

**CITY OF APACHE JUNCTION
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Streetscape Improvements in Downtown redevelopment Area	43,000,000	Urgent	No Progress	State, Local
Preserve Open Space for conservation purposes through AZ Preserve Initiative	122,000,000	Urgent	In Process	State, Local
Reconstruct half section of Meridian Drive from US 60 to McDowell	1,500,000	Urgent	No Progress	Federal, State, Local
Library Expansion	500,000	Urgent	In Process	Local
Superstition Shadow Park Improvements/Enhancements	500,000	Urgent	Complete	State, Local
Construction of a Municipal Industrial Park	5,000,000	Intermediate	No Progress	Federal, State, Local
Development of the Rodeo Grounds into a Multi-use Facility	500,000	Urgent	In Process	State, County, Local
Road Construction Improvements for Apache Trail Intersections from Goldfield to Meridian	3,000,000	Urgent	In Process	Federal, State, County, Local
Development of Multi-use Trails, Fencing, and Signage to Accommodate Bicycling, Hiking, and Horseback Riding	920,000	Long Range	In Process	Federal, State, Local
Construction of a Police Substation	300,000	Long Range	No Progress	Local
Road Construction Improvements for Southern Ave. from Royal Palm to Weekes Wash	250,000	Urgent	In Process	Local

CITY OF APACHE JUNCTION DISTRICT PRIORITY PROJECTS (Continued)

Construction of Traffic Signals at Delaware and Broadway as well as Ironwood and 16 th Avenue	300,000	Urgent	Complete	Local
Construction of Roadway Improvements along Ironwood between Southern and US 60	1,200,000	Urgent	Complete	Local
Install Traffic Signal on Apache Trail at Entrance to Superstition Plaza	400,000	Urgent	No Progress	Federal, State, County, Local
Construction of New Well to Produce 250 Gallons of Water per Minute	490,000	Urgent	In Process	Local
Regional Retention Facilities for Apache Trail	6,000,000	Urgent	No Progress	Local
Shift Apache Trail Traffic Lanes between Thunderbird & Winchester	5,000,000	Intermediate	New Project	Local
Install Traffic Signal on Apache Trail West of Wal-Mart Entrance	1,000,000	Intermediate	New Project	Local
Construct Highway 60 On & Off Ramps to Serve meridian	4,750,000	Long Range	New Project	Federal, State, County, Local
Extend/Construct Baseline Rd. East to Highway 60	6,250,000	Long Range	New project	Federal, State, County, Local
Extend/Construct Guadalupe Avenue	11,750,000	Long Range	New Project	State, County, Local
Extend/Construct Idaho Road South from Baseline to Guadalupe	4,500,000	Intermediate	New Project	Local
Extend/Construct Tomahawk, Goldfield	4,259,000	Intermediate	New Project	Local
Construct Sewer Line, Extend Sewer Service Along Highway 88 from Superstition Blvd. to County Line	3,500,000	Urgent	New Project	Federal, State, Local

**CITY OF CASA GRANDE
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
East Side Street Improvement Project	250,000	Urgent	Completed	Federal, State, Local
Partial Acquisition of Arizona Water System	Unknown	Urgent	In Process	Local
Extension of Sewer Line along Peart Road between Cottonwood and Kortsen	800,000	Urgent	Completed	Local, Private
Piper Avenue Sewer and Water Extension	75,000	Urgent	Completed	Local
SR 387 and Pinal Avenue Landscape Improvements	40,000	Urgent	In Process	State, Local
Small Area Transportation Study	80,000	Urgent	Completed	Local
2020 City General Plan	250,000	Urgent	In Process	Local
Ed Hooper Park Improvements	2,500,000	Urgent	In Process	Local, State
Land Acquisition for Airport Runway Extension	570,000	Intermediate	In Process	Federal, State, Local
3,000 Foot Runway Extension for Municipal Airport	3,700,000	Intermediate	In Process	Federal, State, Local
Pueblo Road Widening & Improvements	370,000	Intermediate	Completed	Federal, State, Local
Animal Control Building Modification	500,000	Intermediate	In Process	Federal, State, Local
New Sewer line Across State Route 84 to Interstate 10	85,000	Intermediate	In Process	Federal, Local
McNatt Park Improvements	100,000	Intermediate	Completed	Federal, State, County, Local

CITY OF CASA GRANDE DISTRICT PRIORITY PROJECTS (Continued)

Development of a Park on the City's East Side- Wildflower Subdivision	150,000	Intermediate	Completed	Federal, State, County, Local
Improvements for Little League Ball Fields	80,000	Intermediate	Completed	Local
Expansion of the Dave White Regional Park	200,000	Intermediate	Completed	Federal, State, County, Local
O'Neil Park Improvements	150,000	Intermediate	Completed	Federal, State, County, Local
Development of a Park on the City's West Side	50,000	Intermediate	Completed	Federal, State, County, Local
Construction of Peart Road between Rodeo and Kortsen	1,325,000	Intermediate	Completed	Local, Private
Construction of a City Conference Center	3,700,000	Long Range	No Progress	Federal, State, Local
Construction of a Major Community Park including Multiple Amenities	5,000,000	Long Range	In Process	Federal, State, Local
Preservation of Rail Depot	550,000	Long Range	In Process	Federal, State, Local
Downtown Redevelopment District Activities	3,200,000	Intermediate	In Process	Federal, State, Local
Creation of a Gateway to the Central Business District	Unknown	Long Range	No Progress	Local
Santa Cruz Linear Park	3,000,000	Intermediate	In Process	Federal, State, Local
Construction of a New Fire/Police Substation on the North Side of Casa Grande (Station #3)	465,000	Urgent	In Process	Federal, State, Local

CITY OF CASA GRANDE DISTRICT PRIORITY PROJECTS (Continued)

Renovate High School Auditorium into Performing Arts Center	5,000,000	Long Range	No Progress	Local
Construct New Public Works Facility	3,500,000	Urgent	In Process	Local
Increase Capacity of WWTP	65,000,000	Urgent	In Process	Local
Construct Interchange, I-10 & Val Vista	15,000,000	Long Range	No Progress	Federal, State, Local
Construct Interchange, I-10 & Kortsen	15,000,000	Long Range	No Progress	Federal, State, Local
Construct Interchange, I-10 & Henness	15,000,000	Long Range	No Progress	Federal, State, Local
Expand Copper Mountain Ranch Community Facility District Water System	Unknown	Long Range	New Project	Federal, State, Local
Colonial Del Sol Annexation/Infrastructure	5,000,000	Urgent	In Process	Federal, State, Local
Airport Industrial Park, Phase III	1,700,000	Urgent	Completed	Federal, Local
Municipal Library Expansion	3,000,000	Long Range	In Process	Local
Construction of Bicycle Park	250,000	Long Range	In Process	Local
Renovation of Len Colla Recreation Center	1,500,000	Long Range	In Process	Local
Fire Station #1 Renovation	350,000	Long Range	No Progress	Local
Construction of Fire Station #4	4,700,000	Long Range	In Process	Local
Hacienda Road Construction	900,000	Long Range	No Progress	Federal, State, Local
O'Neil Drive Widening	800,000	Urgent	Completed	Federal, State, Local
Thornton Road (Hwy 84 to I-8)	2,000,000	Long Range	New Project	Federal, State, Local
Trekell Road Improvements	1,500,000	Long Range	No Progress	Federal, State, Local
Construct Airport Hangars	700,000	Urgent	No Progress	Federal, State, Local
Sewer Line Improvements	250,000	Long Range	New Project	Local

CITY OF CASA GRANDE DISTRICT PRIORITY PROJECTS (Continued)

Construct Multi-Generational Recreation Center	11,000,000	Intermediate	New Project	Local
Construct Solid Waste Transfer Station	300,000	Long Range	In Process	Local
Sanitation Material Recovery Facility	5,000,000	Long Range	No Progress	Local
Eastside Sewer Group Project	8,000,000	Urgent	In Process	Local
Burris Road Sewer Interceptor (Kortsen to Peters)	4,000,000	Urgent	In Process	Local
Santa Cruz Wash Interceptor Alignment Study	500,000	Urgent	In Process	Local
Airport Master Plan	150,000	Urgent	In Process	Federal, State
Kortsen Sewer Line Upsizing Design	222,000	Urgent	New Project	Local
Kortsen Sewer Upsizing Construction (Trekell to WWTP)	4,000,000	Urgent	New Project	Local
Cottonwood Lane Expansion (Trekell to Henness)	12,000,000	Urgent	New Project	Federal, State, Local

**CITY OF COOLIDGE
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Wastewater Treatment Facility Upgrade	1,850,000	Urgent	In Process	Federal, State, Local
Construction of Infrastructure to accommodate Coolidge Industrial Park Location	350,000	Urgent	In Process	Federal, State, Local
Coolidge/City of Mesa Industrial Park Development	5,000,000	Long Range	New Project	Federal, State, Local
Development of a Regional Park for additional lighted soccer, football, and baseball fields. Construction of an irrigation system.	200,000	Urgent	In Process	Federal, State, Local
Development of a Storm Drainage Retention Area and Piping at Regional Park	500,000	Intermediate	New Project	Federal, State, Local, Private
Development of a treatment system for water purification and reuse and for bird and wildlife habitat. Recharge of effluent for future reuse. Riparian and bird and wildlife habitat included	1,000,000	Urgent	In Prelim. Design	Federal, State, Local, Private
Purchase of land and design and construction of a new police facility	3,400,000	Urgent	In Process	State, Local, Private
Purchase of land and design and construction of a new Public Works Yard and Facility	1,200,000	Intermediate	New Project	State, County, Local, Private
Replacement and Widening of Various City Streets to include the Construction of Sidewalks and Curb/Gutters	3,000,000	Intermediate	In Process	Federal, State, County, Local
Extension of Wastewater Treatment to Serve Central Arizona College, Signal Peak Campus	5,000,000	Long Range	New Project	Federal, State, Local
Development of Airstrip, Hangers, Lighting, Infrastructure, Aprons, Taxiways, and Building Facilities for the Coolidge Airport	5,000,000	Intermediate	In Process	Federal, State, Local

**CITY OF ELOY
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Completion of Small Area Transportation Plan Update	200,000	Urgent	In Process	State, Local, Private
Complete Update of Community General Plan including Economic Development & Marketing Plan	250,000	Urgent	In Process	State, Local
Update Capital Improvement Plan	40,000	Urgent	In Process	Federal, State
Community Pavement Preservation Program	1,500,000	Urgent	In Process	Federal, State, County, Local
Construction of Toltec Sewer Lines, Recharge Facility, & Sludge Handling System	3,500,000	Urgent	In Process	Federal, State, Local
Impact Fee Study Update	82,000	Urgent	In Process	Local
Acquisition, Restoration, and Development of the Old Toltec School as a Community Museum	300,000	Intermediate	In Process	Federal, State, Local
Eloy Municipal Airport Runway Extension	2,000,000	Urgent	In Process	Federal, State, Local
Construction of T-Hangers & Parking Facilities for the Eloy Municipal Airport	1,250,000	Intermediate	No Progress	Federal, State, Local
Revision of City's Zoning & Subdivision Ordinances	60,000	Urgent	In Process	Local
Develop GIS Database & mapping System	20,000	Urgent	In Process	Local
City Hall Façade Renovation	850,000	Urgent	In Process	Local
Evaluate Landfill Alternatives	100,000	Urgent	In Process	State Local
Downtown Overlay Zoning District	25,000	Urgent	In Process	Local
Sunshine Boulevard Revitalization from I-10 to SR84/Frontier Street	3,000,000	Urgent	In Process	Federal, State, Local
Construction of New Community Center	3,500,000	Urgent	In Process	Federal, State, Local

CITY OF ELOY DISTRICT PRIORITY PROJECTS (Continued)

City Entry Monumentation	100,000	Urgent	In Process	Local
Airport Master Plan Update	125,000	Urgent	In Process	Federal, State, Local
Removal of Dilapidated Structures	10,000	Urgent	In Process	Local
Head Works Replacement at Wastewater Treatment Plant	3,000,000	Urgent	In Process	Federal, State, Local
Construction of new Access Road fro national Gypsum Plant	1,500,000	Urgent	In Process	State, Local, Private

**TOWN OF FLORENCE
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Giles Property Master Plan	40,000	Urgent	In Process	State, Local
Wastewater Treatment Plant Expansion- Phase I	7,500,000	Urgent	Complete	Federal, State, Local
Wastewater Treatment Plant Expansion- Phase II	8,000,000	Intermediate	New Project	State, Local
Capital Improvement Plan	50,000	Urgent	On-going	State, Local
General Plan Update	120,000	Urgent	In Process	State, Local
Industrial Park Master Plan	35,000	Intermediate	New Project	Federal, State, Local
Park & Open Space Master Plan	90,000	Intermediate	In Process	State, Local
Affordable Housing Strategy/Plan	Part of General Plan	Long Range	Complete	Federal, State, Local
Silver King Restoration	2,000,000	Urgent	In Process	Federal, State, Local
Rehabilitation of the Old Courthouse	2,000,000	Urgent	In Process	Federal, State, Local
Wetlands Recharge Project	Unknown	Long Range	New Project	Federal, State, Local
Water/Wastewater Master Plan	100,000	Urgent	New Project	Federal, State, Local
Development Impact Fee Study	50,000	Urgent	New Project	Federal, State, Local
Main Street Streetscape Project	535,000	Intermediate	In Process	Federal, State, Local
South Main Street Drainage Project	1,500,000	Urgent	New Project	Local
Gila River Crossing at Plant Road	Unknown	Intermediate	New Project	Federal, State, Local
Hospital Development Project	45,000,000	Urgent	Planning	Federal, State, Local

TOWN OF FLORENCE DISTRICT PRIORITY PROJECTS (Continued)

Library Expansion	7,000,000	Intermediate	No Progress	Federal, State, Local
Community Center	6,000,000	Intermediate	No Progress	Federal, State, Local
SR 79B/SR 287 Intersection Improvements	2,000,000	Urgent	Planning	Federal, State, Local
Zoning/Subdivision Code Update	40,000	Urgent	Completed	State, Local
Telecommunications Improvement/Upgrade	200,000	Urgent	No Progress	Federal, State, Local
GIS Mapping	100,000	Urgent	In Process	Local
Rodeo Grounds Improvements	2,000,000	Intermediate	In Process	State, Local
Aero Modelers Improvements	500,000	Intermediate	In Process	State, Local
Update of Downtown Redevelopment Plan	75,000	Urgent	New Project	State, Local

**TOWN OF KEARNY
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
New Fire Station	800,000	Intermediate	No Progress	Federal, State, Local
Improvements to Town Wastewater Treatment Facility	5 00,000	Urgent	Urgent	Federal, State, Local
Improvements to Kearny Lake and Water Quality	500,000	Urgent	In Process	Federal, State, County, Local
Construction of Old Hartford Road	350,000	Intermediate	No Progress	Federal, State, Local
Extension of Hartford and Ivanhoe Roads	250,000	Intermediate	In Process	Federal, State, County, Local
Construction of a 24-Hour Urgent Care Medical Facility	1,000,000	Intermediate	No Progress	Federal, State, Local
Paving of Local Streets throughout Various Areas of the Town	750,000	Intermediate	In Process	Federal, State, County, Local
Extension of Utilities and Streets to Industrial Development Areas	2,000,000	Intermediate	No Progress	Federal, State, Local
Development of a Town Multi-Use Center	1,000,000	Intermediate	No Progress	Federal, State, Local
Airport Taxiway, Lighting, & Access Road	1,150,000	Intermediate	In Process	Federal, State, Local
Kearny Lake Park Facilities	250,000	Urgent	In Process	State, Local
Local Street Preservation	500,000	Urgent	In Process	Local
Repair & Upgrade of Water Wells	300,000	Urgent	In Process	Federal, State, Local

TOWN OF KEARNY DISTRICT PRIORITY PROJECTS (Continued)

Housing Rehabilitation	250,000	Urgent	In Process	Federal, State
Street Lighting	100,000	Intermediate	No Progress	Federal, Local
Swimming Pool Replacement	2,000,000	Urgent	No Progress	Federal, Local

**TOWN OF MAMMOTH
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Resurfacing of Roads throughout Various Areas of the Town	900,000	Intermediate	In Process	Federal, State, County, Local
Installation of curbing along roads throughout Town	900,000	Intermediate	In Process	Federal, State, County, Local
Improve existing parcels of land within various areas of Town for development purposes	500,000	Intermediate	No Progress	Federal, State, Local
Extension of water and sewer lines to undeveloped land	300,000	Intermediate	No Progress	Federal, State, Local
Construction of Town Hall/Police court facility	900,000	Intermediate	No Progress	Federal, State, Local
Improvements to drinking water system	1,000,000	Urgent	In Process	Federal, State, Local
Improvements to wastewater system	900,000	Intermediate	No Progress	Federal, State, Local
Town water system storage expansion	500,000	Long Range	No Progress	Local
Construction of new Town water wells	250,000	Long Range	No Progress	Federal, State, Local
Construction of Town Library	300,000	Long Range	No Progress	Federal, State, Local
Installation of sidewalk & lightning along SR 77	546,000	Intermediate	In Process	State
Creation of soccer field	246,000	Intermediate	Completed	Federal, State
Lighting for Senior League, Little League, and softball fields	85,000	Intermediate	Completed	Federal, State
Creation of tourism site: Ore Cart Trail	85,000	Intermediate	No Progress	Federal, State, Local

**CITY OF MARICOPA
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Regional Transit Study	70,000	Urgent	Completed	Local, State
SR 347/UPRR PA Grade Separation	300,000	Urgent	Completed	Local, State
Maricopa/Casa Grande Highway PA	150,000	Urgent	Completed	Local
Pacana Park	5,100,000	Urgent	Completed	Local, Private
Pacana Park (10 Acre Expansion)	2,200,000	Urgent	New Project	Local, Private
Regional Transportation Plan Update	200,000	Urgent	In Process	Local
Development Impact Fee Update	60,000	Urgent	New Project	Local
Image Branding Research	90,000	Urgent	Completed	Local
Santa Cruz Wash Bridge	3,000,000	Urgent	Completed	Local, Private
Santa Rosa Wash Bridge	3,000,000	Urgent	New Project	Local, Private
SR 347/UPRR Grade Separation	40,000,000	Urgent	New Project	Local, County, State, Federal
Maricopa/Casa Grande Highway	17,000,000	Urgent	New Project	Local, County, Federal
City Complex	50,000,000	Urgent	New Project	Local
Police Station	10,000	Urgent	New Project	Local
Fire Stations (3)	6,000,000	Urgent	New Project	Local, Private
Parks & Open Space Master Plan	80,000	Urgent	In Process	Local

CITY OF MARICOPA DISTRICT PRIORITY PROJECTS (Continued)

North Santa Cruz Wash (Const.)	12,000,000	Urgent	New Project	Private
North Santa Cruz Wash (Landscape)	8,500,000	Urgent	New Project	Local, Private
Maricopa Urban Trail System (phase-1)	200,000	Urgent	New Project	Local, Private
City Transit System	800,000	In Process	New Project	Local, Federal
Land Acquisition (Airport)	Unknown	Intermediate	New Project	Local, Federal
Airport Master Plan	Unknown	Intermediate	New Project	Local
Industrial Park Master Plan	Unknown	Intermediate	New Project	Local
Fire Stations (6)	12,000,000	Intermediate	New Project	Local, Private
Aquatic Center	8,000,000	Urgent	New Project	Local
Widen SR 347	Unknown	Intermediate	New Project	State/Federal
Downtown Redevelopment Analysis	Unknown	Urgent	In Process	Local, Federal
Affordable Housing Strategy	Unknown	Intermediate	New Project	Local, Federal
Recreation Center	13,000,000	Urgent	New Project	Local
Flagship Library	19,000,000	Urgent	New Project	Local
Eagle Shadow Park (35 acres)	8,800,000	Intermediate	New Project	Private, Local
Skate Park	750,000	Intermediate	New Project	Local
Dog Park #1	300,000	Intermediate	New Project	Local, State, Private
Maricopa Urban Trail System (phase-2)	400,000	Intermediate	New Project	Local, Private, Federal

CITY OF MARICOPA DISTRICT PRIORITY PROJECTS (Continued)

Construct 303 Loop Freeway Extension	Unknown	Long Range	New Project	Local, State, Federal
Construct 202 Freeway Connection	Unknown	Long Range	New Project	Local, State, Federal
Fire Stations (6)	12,000,000	Long Range	New Project	Local, Private
Construct Airport	Unknown	Long Range	New Project	Local, Federal
Airport Industrial Park	65,000,000	Long Range	New Project	Local, Private
Regional Medical Center	150,000,000	Long Range	New Project	Private
Higher Education Campus	20,000,000	Long Range	New Project	Private
Hartman Ranch Aquatics Center	8,000,000	Long Range	New Project	Local
Land Acquisition (Parks, \$150K/Acre)	15,000,000	Intermediate	New Project	Local, State, Federal
Volkswagen Park (100 Acres)	Unknown	Long Range	New Project	Local, State
Dog Park #2	300,000	Long Range	New Project	Local, State, Private
Maricopa Urban Trail System (phase 3)	750,000	Long Range	New Project	Local, Private, Federal
Maricopa Urban Trail System (phase 4)	1,000,000	Long Range	New Project	Local, Private, Federal
Regional Drainage Study	200,000	Urgent	New Project	Local
Airport Feasibility Study	250,000	Urgent	In Progress	Local, State, Federal
Fire Station (1)	2,000,000	Urgent	Completed	Local
Library Master Plan	90,000	Urgent	In Process	Local

CITY OF MARICOPA DISTRICT PRIORITY PROJECTS (Continued)

Library (New)	3,200,000	Urgent	In Process	Local
Teen Center	35,000	Urgent	In Process	Local
Modular Skate park	35,000	Urgent	In Process	Local
Downtown Redevelopment District Plan	75,000	Urgent	No Progress	Local
Miller Road Feasibility Study	40,000	Urgent	In Process	State, Local
Loma Road Grade Separation	25,000,000	Intermediate	New Project	Local
White & Parker Grade Separation	40,000,000	Long Range	New Project	Local

**TOWN OF QUEEN CREEK
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Horseshoe Park Equestrian Centre	13,500,000	Intermediate	In Process	Local
Five Parks Master Plan	- -	Intermediate	Completed	- -
Phase I- West Park	9,000,000	Long Range	New Project	Local
Library	18,200,000	Intermediate	In Process	State, Local
General Plan Update	240,000	Urgent	In Process	Local
Zoning Ordinance Update	200,000	Urgent	In Process	Local
Subdivision Ordinance	- -	Urgent	Completed	Local
Economic Development Strategic Plan	- -	Urgent	Completed	Local
GIS Strategic Plan	61,000	Long Range	Completed	Local
Telecommunications & Wireless Plan	1,194,000	Intermediate	No Progress	Local
Ellsworth Loop Road	60,000,000	Urgent	In Process	Local
Ellsworth- Germann to Queen Creek	1,100,000	Urgent	In Process	Local
Ellsworth- Loop Road to Cloud Road	3,200,000	Urgent	In Process	State, Local
Ellsworth- Cloud Road to Empire Road	10,000,000	Urgent	In Process	Local
Rittenhouse- Loop Road to Sossaman Road	7,000,000	Urgent	In Process	Local
Town Centre Streets- Ellsworth & Ocotillo	5,000,000	Urgent	In Process	Local
Solid Waste Study	- -	Intermediate	Completed	Local
Development of a Town Fire Department	- -	Urgent	Completed	Local
Fire Station No. 2	4,838,051	Intermediate	In Process	Local
Law Enforcement Substation	3,600,000	Long Range	No Progress	Local
Acquisition of Queen Creek Water Company	- -	Urgent	In Process	State, Local

**TOWN OF SUPERIOR
DISTRICT PRIORITY PROJECTS**

PROJECT	COST ESTIMATE	PRIORITY	STATUS	FUNDING SOURCE
Reconstruct US 60/SR 177 Interchange to Improve Service to Traffic, and Improve Safety and Capacity	5,000,000	Urgent	Completed	Federal, State, County, Local
Preparation of a Community Master Plan	60,000	Urgent	Completed	Federal, State
2.3 Mile Widening of US 60	3,000,000	Urgent	No Progress	Federal, State, County, Local
Acquisition of Land/Construction of Necessary Infrastructure for Development of Industrial Park	1,200,000	Urgent	Completed	Federal, State, Local
Acquisition of Private Water Company	Unknown	Long Range	No Progress	Federal, State, Local
Construction of Pedestrian Walkways Along US 60	500,000	Intermediate	Completed	Federal, State, County, Local
Acquisition of Sewer District System	4,000,000	Intermediate	Completed	Federal, State, Local
Wastewater Plant Improvement and Expansion	500,000	Intermediate	In Process	Federal, State, County, Local
Development of Queen Creek into a Year-Round Waterway/Pedestrian Area Using Alternative Water Sources	Unknown	Long Range	In Process	Federal, State, County, Local
Refurbishing of Old Magma Building into a Community Center	Unknown	Intermediate	In Process	Federal, State, Local
Renovation and Demolition of Existing Buildings along Main Street	Unknown	Intermediate	In Process	Federal, State, Local
Acquisition of Airport	Unknown	Intermediate	Completed	Federal, State, Local

TOWN OF SUPERIOR DISTRICT PRIORITY PROJECTS (Continued)

Construction of a Facility for Town Chamber of Commerce	Unknown	Long Range	In Process	Federal, State, Local
Construction of a Municipal Golf Course and Needed Recreational Facilities	Unknown	Intermediate	No Progress	Federal, State, Local
Extension of Existing Utility Systems to Proposed Annexation Area along US 60	Unknown	Intermediate	No Progress	Federal, State, Local
Construction of a Fire Station Facility	250,000	Urgent	In Process	Federal, State, Local
Construction of a Health Care and Emergency Services Facility	700,000	Intermediate	No Progress	Federal, State, Local
Water, Sewer and Road Infrastructure Developments to proposed annexation south of Superior	1,000,000	Intermediate	Completed	Federal, State, Local
Update of Community Master Plan	42,000	Intermediate	New Project	Local
Land Acquisition for Public Facilities and Residential Developments	Unknown	Long Range	No Progress	Federal, State, Local
Downtown/Main Street Revitalization	Unknown	Urgent	In Process	Federal, Local
US Highway 60 Rest Stop	500,000	Urgent	Completed	State, Local
US Highway 60 Interpretive Trail	25,000	Urgent	Completed	State, Local
Ambulance Purchase	90,000	Urgent	Completed	State, Local
New Community Swimming Pool	650,000	Urgent	Completed	Federal, State, Local
Acquisition of Fairview Cemetery	Unknown	Long Range	Completed	Federal, Local
Acquisition of Old High School	Unknown	Intermediate	Completed	Local

TOWN OF SUPERIOR DISTRICT PRIORITY PROJECTS (Continued)

Feasibility Report- Wastewater Reuse	20,000	Intermediate	Completed	State, Local
110 Unit SFR Subdivision	Unknown	Urgent	In Process	Federal, State, Local
US 60 Caboose Visitor Center	90,000	Urgent	In Process	State/Local
Main St. Improvements	200,00	Urgent	In Process	State/Local
WiFi High Speed Internet	646,000	Urgent	In Process	State/Local/Federal
Town Wide Recycling Program	Unknown	Urgent	In Process	State/Local/Federal
General Plan Amendments	3,500	Urgent	In Process	State/Local
Small Area Transportation Study	125,000	Urgent	In Process	State
Airport Feasibility Study	84,000	Urgent	In Process	State